

Appendix F

Capacity Analysis Report

| Stakeholder Organizational and Management Capacity for Spring Creek Canyon Area: Current and Potential | | | | | |
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| Primary Stakeholders: potential owners/operators | Mission | Operational Funding | Staffing/Equipment | SCC Relationship | POTENTIAL to manage Spring Creek Canyon Area consistent with conservation mission along with additional resources and/or organizational support |
| Benner Township | To protect the health, safety and welfare of the citizens. Population: 3,000 citizens | \$971,000 annual operating budget. Sources: Property tax, EIT and special category taxes. | 3 administrative staff. 4 Road/Maintenance Crew. Heavy equipment for projects. No parks & recreation department. | <ul style="list-style-type: none"> ▪ Steering Committee member ▪ Project Manager for Master Plan ▪ Host municipality. ▪ Potential owner of 400-acre canyon as proposed in former legislation ▪ Potential partner. | Likely with creation of strong organization, funding, and staff. Township has a vested interest in owning and operating the SCC area. Potential to create a township based collaborative organization that could be established and cultivated over the next five years. Has equipment and labor for projects as available. |
| Penn State University | Improve the lives of the people of Pennsylvania, the nation, and the world through integrated, high-quality programs in teaching, research, and service. | \$56.7 million for agricultural research \$19 million in federal agricultural funds Sources: State funding, tuition, grants, gifts, donations, fees, bequests. | Faculty, researchers, scientists. Students for projects and research. | <ul style="list-style-type: none"> ▪ Steering Committee member. ▪ Potential property owner of 1,173 acres. ▪ Potential partner. ▪ Research. ▪ Students' projects. | PSU is committed to managing the uplands area for research in agriculture in terms of how agriculture can support conservation. The university has not expressed interest in maintaining the canyon. Would need to direct efforts in outreach to the community to improve public sentiment. |
| ClearWater Conservancy | To promote conservation and restoration of natural resources in central Pennsylvania through land conservation, water resource protection, and environmental outreach to the community | \$150,000 operating budget. \$750,000 project budget. Revenue sources: grants and fundraising. Sources: Grants, fundraising, gifts | 4 Full-time 2 Part Time Staff includes conservation professionals & event/outreach coordinator Service Area: Spring Creek Watershed, primarily Centre County | <ul style="list-style-type: none"> ▪ Master plan project liaison ▪ TAC member ▪ Conservation Easement Manager. ▪ Potential roles in management fund-raising, outreach, and research. | Does not currently manage land. Has director, development director, biologist and events coordinator. Site is in heart of CWC service area. Would need additional funding, staff and organizational support. Would need commitment to focus on SCC area as special focus of the operation. Consideration needs to be given to CWC prime role as Conservation Easement monitor and perceived conflicts in interest as a property manager. |

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| Fish & Boat Commission | To protect, conserve, and enhance the Commonwealth's aquatic resources and provide fishing and boating opportunities | Not available. Budget covers the two hatcheries and the Stackhouse. Sources: State funds, proceeds from licenses. | 11 Full-time 1 Part Time Law enforcement, conservation, custodial and maintenance staff. Equipment & labor for project assistance in SCC. | <ul style="list-style-type: none"> ▪ Steering Committee Member ▪ Partner. ▪ Property operator. ▪ Potential property owner of leased land and an additional four acres. | Agrees to manage land now leased and potential additional four acres. Has MOA with Benner Township to maintain anything within its jurisdiction while Benner will maintain their own property and facilities. Has equipment and labor to do joint projects such as bridge replacement. |

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| PA DCNR | To conserve and sustain Pennsylvania's natural resources for present and future generations' use and enjoyment. | \$341.1 million Sources: State general funds, federal funds, bond issues, augmentation funds such as trust proceeds, real estate transfer tax proceeds | Technical assistance staff. Conservation Easement personnel. | <ul style="list-style-type: none"> ▪ Steering Committee member ▪ Conservation Easement Partner and Monitor. ▪ Potential funding source. ▪ Technical assistance. | PADCNR does not intend to own and operate the SCC area. PADCNR is supporting the study and planning for the conservation, ownership and operation of the Spring Creek Canyon Site by identified potential partners. The agency is providing funding, staffing and technical support for this project Grants typically are for capital, technical assistance and planning. Circuit Rider funding is closest example to O&M. Does not traditionally fund O&M of non-DCNR properties. |
| Centre County Historical Society | Works collaboratively with local, regional, county and state organizations in helping to preserve and promote the area's historic, cultural, and natural resources | Private non-profit organization. Limited operational funds. Potential to raise funds through grants for heritage conservation. Sources: Grants, fundraising, gifts, fees. | Four staff people. Has volunteer support that may have potential for SCC heritage conservation projects. | <ul style="list-style-type: none"> ▪ Technical Advisory Committee member ▪ Public Advisory Committee member. ▪ Potential partner in managing historic features. | The Society already operates and maintains historic buildings and sites. Adding sites would require additional human and financial resources. Their capacity to undertake new restoration and on-going management appears to be limited. |

| Stakeholder Organizational and Management Capacity for Spring Creek Canyon Area: Current and Potential | | | | | |
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| Key Stakeholders: supporting partner | Mission | Operational Funding | Staffing/Equipment | SCC Relationship | Potential to manage Spring Creek Canyon Area consistent with mission along with additional resources and/or organizational support |
| Pennsylvania Game Commission | Legally mandated and dedicated to managing wildlife and the habitat that supports their existence for the benefit of all Pennsylvanians. | No internal funding for this site. | Does not manage property they do not own. Will provide technical assistance. Work with private groups to support and improve wildlife and habitat | <ul style="list-style-type: none"> ▪ Technical Advisory Committee member. ▪ Potential partner in habitat and wildlife management | Does not manage property owned by others. Does help with management and restoration of wildlife and habitat. Has partnerships with other conservation organizations for wildlife conservation. |
| Western Pennsylvania Conservancy | To protect, conserve and restore land, water and wildlife for the benefit of the region's diverse plants, animals and ecosystems. | No internal funding for site specific projects but has capacity to raise funds. | Project based staff for technical support. Service Area: Western Pennsylvania. Already partners with CWC. | <ul style="list-style-type: none"> ▪ Technical Advisory Committee member. ▪ Partner. ▪ Research. ▪ Resource management planning. ▪ Ability to pursue public and foundation grants. | WPC does manage conservation lands that are of a special nature on which they choose to focus. They have limited resources but could undertake bio-diversity types of research projects and help to secure funding to support such studies. |
| Nature Conservancy | To preserve the plants, animals and natural communities that represent the diversity of life on Earth by protecting the lands and waters they need to survive. | No internal funding for site specific projects but has capacity to raise funds. | Staff support for technical assistance. Work with private groups to conserve land. | No relationship. | TNC does not appear to have the staff resources required to manage the Spring Creek Canyon Site. The organization does have the potential to become involved with specific conservation projects with defined parameters. |
| Centre County | To provide high quality services to Centre County citizens in an efficient and effective manner | \$67 million. No budget for parks, conservation, trails etc. other than planning funds. About 85% of county budget is for mandated functions. | Planning staff with expertise in community and regional planning and recreation. | <ul style="list-style-type: none"> ▪ Technical Advisory Committee member. ▪ Development Department - the Bald Eagle and Spring Creek Canyon Greenway Study. | Could potentially have a major role. County trail and greenway plans recommend consideration of a county parks and recreation department or the inclusion of parks and recreation function within the Planning and Community Development Department. |

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| | | | | | Uplands | Canyon | Combined |
| Rockview State Correctional Institute | To protect the public by confining persons committed to our custody in safe, secure facilities, and to provide inmates with the opportunity to acquire skills and values necessary to become productive law abiding citizens; while respecting the rights of crime victims. | Budget for the correctional operation. | Volunteer potential for labor. Many prisoners were employed in Rockview's outside farm program. | <ul style="list-style-type: none"> Steering Committee Member Property owner. | RSCI maintains the area with restricted access. The maintenance is at a basic custodial level without a conservation driven purpose. Rockview could provide labor through the inmates. The organization could also continue to work in partnership with the ultimate SCC organization and work with respect to the principles established in the conservation easement. | | |

| Centre County Conservation Organizations | | | | |
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| Audubon Society | Conservation Fund PA Office | Nittany Valley Longbeards/National Wild Turkey Federation | Quality Deer Management Association | Spruce Creek Watershed Association |
| 10,000 Friends | Ducks Unlimited | Penn State Chapter of the Wildlife Society | Roaring Run Watershed Association | State College Bird Club |
| Bald Eagle Watershed Assoc. | Eco-Action | Pennsylvania Association of Sustainable Agriculture | Ridge & Valley Outings Club | Susquehanna River Basin Commission |
| Beech Creek Watershed Assoc. | Headwaters Resource Conservation | Pennsylvania Association of Conservation Districts | Ruffed Grouse Society | Trout Unlimited |
| Center for Sustainability | Keystone Trails Association | Pennsylvania Federation of Sportsmen's Clubs | Boy Scouts | Woodland Owners of Centre County |
| Center for Watershed Stewardship | League of Women Voters | Pennsylvania Native Plan Society | Girl Scouts | |
| Centre County Agricultural Land Preservation Board | Millbrook Marsh | Pennsylvania Senior Environmental Corps | Sierra Club, Moshannon Group | |
| Centre County Bass Clubs | Moshannon Creek Watershed Coalition | Pennsylvania Wildlife Federation | Spring Creek Watershed Commission | |
| Centre County Farmland Trust | Mount Nittany Conservancy | Nittany Valley Longbeards/National Wild Turkey Federation | Spring Creek Watershed Community | |
| Chesapeake Bay Foundation | Nittany Grotto | Quail Unlimited | Ridge & Valley Outings Club | |
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| Trail Groups | | | | |
| Mid-State Trail Alliance | | | | |
| Centre Region Bicycle Coalition | | | | |
| Wildwater Boating Club | | | | |
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